## Destination Wairarapa 30 September 2018 General Manager's Report

#### More Visitors, Staying Longer & Spending More *Overview*

### Visitor Arrivals

International visitor guest nights continued to decline against same volumes last year and the share of Wairarapa's total guest nights is sitting at about 17%.

Backing up from May when Wairarapa had the highest Guest Night growth (20.3%) of any region in the country, in June we had the highest domestic guest night growth (42.6%) and the second highest overall guest night growth 13.4%. Now in August the Wairarapa has again had the highest percentage guest night growth in the country with 29.6%. The closest region in terms of this measure was Manawatu with 14.8%.

In August we not only had guest night growth but guest arrivals were up 13.7%, length of stay up a phenomenal 0.23 nights and the resulting 5.6 point growth in occupancy levels is exceptional.

| Comme            | rcial Acc    | ommodat               | ion Mon       | itor   |            |
|------------------|--------------|-----------------------|---------------|--------|------------|
| Statistics New 2 | Zealand      |                       |               | Α      | ugust 2018 |
|                  | Wairarapa    | Greater<br>Wellington | Hawkes<br>Bay | Taupo  | National   |
| Guest Arriv      | als          |                       |               |        |            |
| 2018             | 7,682        | 89,318                | 29,342        | 41,946 | 1,250,843  |
| 2017             | 6,755        | 85,889                | 30,520        | 39,749 | 1,201,490  |
| Variance         | 13.7%        | 4.0%                  | -3.9%         | 5.5%   | 4.1%       |
| Guest Nigh       | ts           |                       |               |        |            |
| 2018             | 14,698       | 192,763               | 69,694        | 71,731 | 2,524,000  |
| 2017             | 11,337       | 184,693               | 62,793        | 67,563 | 2,440,597  |
| Variance         | 29.6%        | 4.4%                  | 11.0%         | 6.2%   | 3.4%       |
| Occupancy        |              |                       |               |        |            |
| 2018             | 22.7%        | 59.7%                 | 34.5%         | 30.3%  | 36.5%      |
| 2017             | 17.1%        | 56.5%                 | 32.5%         | 29.4%  | 35.7%      |
| Variance         | 5.6          | 2.8                   | 2.0           | 0.9    | 0.5        |
| Length of S      | tay          |                       |               |        |            |
| 2018             | 1.91         | 2.16                  | 2.38          | 1.71   | 2.02       |
| 2017             | 1.68         | 2.15                  | 2.06          | 1.70   | 2.03       |
| Note: Great      | ter Wellingt | on excludes V         | Vellington C  | City   |            |

Despite a rough June and July, the Wairarapa commercial accommodation monitor figures for the YE August 2018 are better than any other region in the feeder set including National.

| Comme             | rcial Acc    | ommodat               | ion Mon       | itor      |            |
|-------------------|--------------|-----------------------|---------------|-----------|------------|
| Statistics New    | Zealand      | 12 Mo                 | 017 v 2018    |           |            |
|                   | Wairarapa    | Greater<br>Wellington | Hawkes<br>Bay | Taupo     | National   |
| Guest Arriv       | als          |                       |               |           |            |
| 2018              | 135,200      | 1,253,374             | 530,003       | 635,910   | 20,103,332 |
| 2017              | 129,139      | 1,233,742             | 544,917       | 628,943   | 19,609,634 |
| Variance          | 4.7%         | 1.6%                  | -2.7%         | 1.1%      | 2.5%       |
| <b>Guest Nigh</b> | ts           |                       |               |           |            |
| 2018              | 257,033      | 2,702,907             | 1,219,955     | 1,164,841 | 39,980,761 |
| 2017              | 239,338      | 2,674,874             | 1,216,661     | 1,122,052 | 38,986,908 |
| Variance          | 7.4%         | 1.0%                  | 0.3%          | 3.8%      | 2.5%       |
| Occupancy         |              |                       |               |           |            |
| 2018              | 27.9%        | 65.8%                 | 46.7%         | 42.3%     | 45.2%      |
| 2017              | 25.7%        | 65.9%                 | 45.3%         | 42.1%     | 44.5%      |
| Variance          | 2.2          | -0.1                  | 1.4           | 0.2       | 0.7        |
| Length of S       | tay          |                       |               |           |            |
| 2018              | 1.90         | 2.16                  | 2.30          | 1.83      | 1.99       |
| 2017              | 1.85         | 2.17                  | 2.23          | 1.78      | 1.99       |
| Note: Great       | ter Wellingt | on excludes \         | Wellington C  | ity       |            |

Carterton and South Wairarapa statistics are grouped together so the following table for Masterton is not available for the other two TLAs. Masterton's growth has been excellent and outstripped the rest of the Wairarapa. It's believed this continues to be largely on the back of a large increase in business events.

| Commercial Accommodation Monitor |           |                                  |            |  |  |  |  |  |  |  |
|----------------------------------|-----------|----------------------------------|------------|--|--|--|--|--|--|--|
| Statistics New Zea               | land 12 M | lonths Ending August 2017 v 2018 |            |  |  |  |  |  |  |  |
|                                  | Wairarapa | Masterton                        | National   |  |  |  |  |  |  |  |
| <b>Guest Arrivals</b>            |           |                                  |            |  |  |  |  |  |  |  |
| 2018                             | 135,200   | 80,386                           | 20,103,332 |  |  |  |  |  |  |  |
| 2017                             | 129,139   | 73,045                           | 19,609,634 |  |  |  |  |  |  |  |
| Variance                         | 4.7%      | 10.0%                            | 2.5%       |  |  |  |  |  |  |  |
| <b>Guest Nights</b>              |           |                                  |            |  |  |  |  |  |  |  |
| 2018                             | 257,033   | 163,721                          | 39,980,761 |  |  |  |  |  |  |  |
| 2017                             | 239,338   | 141,963                          | 38,986,908 |  |  |  |  |  |  |  |
| Variance                         | 7.4%      | 15.3%                            | 2.5%       |  |  |  |  |  |  |  |
| Occupancy                        |           |                                  |            |  |  |  |  |  |  |  |
| 2018                             | 27.9%     | 33.5%                            | 45.2%      |  |  |  |  |  |  |  |
| 2017                             | 25.7%     | 29.5%                            | 44.5%      |  |  |  |  |  |  |  |
| Variance                         | 2.2       | 4.0                              | 0.7        |  |  |  |  |  |  |  |
| Length of Stay                   | ,         |                                  |            |  |  |  |  |  |  |  |
| 2018                             | 1.90      | 2.04                             | 1.99       |  |  |  |  |  |  |  |
| 2017                             | 1.85      | 1.94                             | 1.99       |  |  |  |  |  |  |  |

#### **Visitor Spend**

This series of graphs is an aggregated view of spend. Spend is once again up with most of the growth coming from Manawatu and Wellington although pleasingly the Wellington share of all spend has not changed. The YE July spend of \$186.7 million is a new benchmark. Despite the drop in International guest nights, Australian spend is up slightly on last month and the real hit has been in USA and UK spend although both held their share of spend.



A reminder that the 2025 goal is for Wairarapa tourism to be generating \$212million dollars a year to the local economy. YE July 2018 and the industry is generating \$186.7 million which is average annual growth of \$13.17 million from the \$134 million benchmark in 2014. This is considerably better than the \$3.6 million required per year between now and 2025. At this rate we'll have achieved the goal by 2022.

For the YE July 2018 we can see the breakdown of visitor spend by TLA. Masterton and Carterton spend grew in July from June, while South Wairarapa held at the same level.

Masterton District, \$101m South Wairarapa District, \$69m Carterton District, \$16m It's interesting to see the importance of retail in the three Districts. Not surprisingly South Wairarapa does the best out of Cafes & Restaurants where Masterton does the best out of general retail. While Carterton's best performing category is Retail Food & Beverage.



### Historical monthly spending pattern



The continued shallowing of the season in terms of spend is excellent and currently shows no signs of slowing. While the spend in the low season increases, the spend in the high season is still increasing by more.

### Total spending for year to July



#### Winning Business Events

Destination Wairarapa has recognised the growth in Business Events and the lack of a Convention Bureau in the region. To fill this gap, we've partnered with a PCO out of Wellington. Between July and December, this PCO has booked five business events into the region.

At the Strategic Planning meeting, Masterton and South Wairarapa all reported excellent growth in conference business compared to previous years. While Carterton, without a sales person, has recorded a decline.

### i-SITE Visitor Centres

#### Highlights:

- Door counts at the i-SITE Visitor Centres for the YE September 2018 (34,347) are down 5,739 (14.3%) on the previous year.
  - Masterton volumes of 8,445 are down 1,728 (16.9%)
  - Martinborough volumes of 25,902 are down 4,011 (13.4%)

Despite the drop in visitors through the door we did see an increase in revenue through the centres.



#### **Product Development**

- Gladstone community consulted with us on a Maori heritage walk to the coast
- Working with Star Field in Martinborough to engage tourism sector on the experience
- Working with Martinborough Manor to pick up on a gap in the market

#### **Operator Development**

- Members' session x 2
- Partnered with Employsure for an HR workshop for members
- Google My Business & Facebook training
- Neighbourly training
- Strategic Planning session

#### Barbara Hyde, Marketing Manager Domestic Marketing Projects

Activity included email database / social media campaigns and web content supporting:

- Visa Wellington on a Plate
- Secondary activity promotion
- Martinborough Music Festival
- Jazz in Martinborough
- Daffodil Festival
- Wai Art
- Eclipse
- Pukaha Garden Tour
- Wings Over Wairarapa

Tania White joined the team in a part time Marketing Coordinator role. We exhibited (with Schoc and Food Forest Organics) at the Wellington Women's Lifestyle Expo which is a key way we grow our email database.

2019 Visitor guide/wine map production began. This is a major project and this year was project managed by Tania. Waihine Gorge is the cover this year and will be distributed from the top of the North Island to the bottom of the South.

Provided input into the new Classic NZ Wine Trail (SH2) brochure.

Worked with AA 101 on their summer content.

We began managing the marketing activity for Country Village Heaven group.

We've had a major focus on promoting the Remutaka Cycle Trail. Work included:

- Complete overhaul of our web content for the trail with new pages added.
- A prize promotion via email and extensive Facebook and Instagram activity including funded activity
- Development of and funding of sponsored content on STUFF based on an article written by cyclist journalist Sarah Bennett who we hosted in the region.

#### Online

In this period we presented a well-attended session about changes to using Facebook and the importance of Google My Business pages. We are working hard to keep our learnings and capability current in this space. This session was top notch and really demonstrated how we can add value to members.

We've taken a firm lead on getting onto Neighbourly. With over 780,000 NZers signed up it's a channel we must be adroit at using. We've bought a premium page in the region which Pixie is using to promote the two i-SITE Visitor Centres and a page actually in Wellington which we will be used strategically around events.

We hosted a very well attended session with our Platinum partners and major events around how to use Neighbourly and will continue to share our learnings around this platform.

Developed guidance to major hotel on responding to negative Trip Advisor reviews; a guide we can use more widely.

#### Trade

- Organized appointments for various members for a visit by USA Ambassador Scott Brown
- Singaporean tour group of 70 to Carterton, Martinborough and Greytown

During this period we hosted a number of trade visitors:

- Business and conference famil we brought in targeted PCOs we had met at Convene and Meetings
- NZ Journeys incentive famil
- 5 driver guides from independent chauffeur companies from Wellington came on a famil.

#### Media

Hosted visits and highlights were:

#### Woman's Day

Sarah Kate-Lynch, the travel editor for Woman's Day. The angle of her story was: A Girls Weekend in Martinborough. Highlights included cycling the vines, Wine Tips and trips at Stonecutter; staying at the Old Manse, Martinborough Hotel, Poppies, MartyGirl, shopping in Greytown. Outstanding outcome and a great relationship established



#### AA Directions/Traveller

Hosted Elisabeth Esther with the view to write a feature article on the Remutaka Cycle Trail.

She developed Room check: Karaka Cottage at Wairongomai Station plus AA story to come

#### Kia Ora Magazine

Three day hosting of Cameron Officer from Kia Ora AIR NZ magazine with the brief to write about the Wairarapa's five towns under a Play, Eat, Stay format. Cameron visited Featherston, Carterton, Martinborough, Masterton and Greytown and did a variety of activities and enjoyed lunch/dinner recommendations provided by Destination Wairarapa.

Major story for the region PLUS a magazine cover from which we've had a tremendous amount of feedback.



#### Sarah Bennett & Lee Slater

Freelance writers and cycling specialists. They did a variety of cycling whilst here including: The Remutaka Cycle Trail, cycling the vines, Rivenrock MTB Park. Extraordinary story achieved:

https://www.stuff.co.nz/travel/kiwi-traveller/106430924/over-the-hill-riding-theremutaka

Worth noting the quality of those we're attracting here and the outcomes – this is as a result of months of persistent pitching and chasing by Katie.

## Destination Wairarapa 30 September 2018 General Manager's Financial Report

#### **Unaudited Financials 30 September 2018**

**Revenue,** YE 30 September 2018 and revenue is performing slightly better than forecast. Although the \$4,548 correction from CDC for a short payment last year is more than the \$2,689 better than budget result.

**Expenses** are under control and with RCT – Project revenue and expenses now being separated out from the core operations, we're getting a better picture of the actual position.

- Corporate Expenses finished \$14,400 under budget:
  - Roughly \$8,000 needs to come from this after the audit expense is realised
  - Timing of Board fees will also correct by \$4,700
- i-SITE Expenses finished \$2,200 under budget
- Marketing Expenses are \$14,000 under spent
  - Classic NZ Wine Trail spend will correct with timing \$2,500
  - Domestic Winter Campaign will correct at the end of the year \$2,000
  - Remutaka Cycle Trail will correct with the production of a new user guide \$4,200

## Destination Wairarapa Inc. For the month ended 30 September 2018

|                            | Actual | Budget | Var NZD  | Var %  | YTD Actual | YTD Budget | Var NZD | Var %  |
|----------------------------|--------|--------|----------|--------|------------|------------|---------|--------|
| Income                     |        |        |          |        |            |            |         |        |
| Retail Sales               | 423    | 350    | 73       | 20.9%  | 984        | 900        | 84      | 9.3%   |
| Accommodation Commission   | 751    | 600    | 151      | 25.1%  | 1,372      | 1,250      | 122     | 9.8%   |
| Bookit                     | 198    | 300    | (102)    | -33.9% | 529        | 900        | (371)   | -41.3% |
| Grants - CDC               | 4,550  | 4,550  | (1)      | 0.0%   | 18,198     | 13,650     | 4,548   | 33.3%  |
| Grants - MDC               | -      | -      | -        | 0.0%   | 70,450     | 70,449     | 1       | 0.0%   |
| Grants - SWDC              | -      | -      | -        | 0.0%   | 32,858     | 32,858     | (1)     | 0.0%   |
| Interest Received          | 26     | 125    | (99)     | -79.4% | 479        | 375        | 104     | 27.8%  |
| Membership                 | 958    | 2,600  | (1,642)  | -63.2% | 1,877      | 7,800      | (5,923) | -75.9% |
| Other Revenue              | 8,303  | 2,200  | 6,103    | 277.4% | 17,123     | 12,400     | 4,723   | 38.1%  |
| Ticket Commission          | 62     | 190    | (128)    | -67.3% | 349        | 570        | (221)   | -38.8% |
| Tourism Products           | 10     | 250    | (240)    | -96.2% | 192        | 600        | (408)   | -68.0% |
| Travel Sales               | 172    | 350    | (178)    | -50.8% | 880        | 800        | 80      | 10.0%  |
| Wairarapa Visitor Guide    | 2,354  | 13,000 | (10,646) | -81.9% | 29,950     | 30,000     | (50)    | -0.2%  |
| Total Income               | 17,807 | 24,515 | (6,708)  | -27.4% | 175,241    | 172,552    | 2,689   | 1.6%   |
| Gross Profit               | 17,807 | 24,515 | (6,708)  | -27.0% | 175,241    | 172,552    | 2,689   | 2.0%   |
| Less Operating Expenses    |        |        |          |        |            |            |         |        |
| Corporate Support Expenses |        |        |          |        |            |            |         |        |
| ACC Levies                 | -      | -      | -        | 0.0%   | 1,154      | 1,400      | (246)   | -17.6% |

# Profit & Loss

|  | Actual | Budget | Var NZD | Var %   | YTD Actual | YTD Budget | Var NZD  | Var %   |
|--|--------|--------|---------|---------|------------|------------|----------|---------|
| Accounting Fees                          | 1,200  | 1,200  | -       | 0.0%    | 3,600      | 3,600      | -        | 0.0%    |
| Audit Fees                               | -      | -      | -       | 0.0%    | 91         | -          | 91       | 0.0%    |
| Bank Fees - ANZ                          | 49     | 63     | (14)    | -22.2%  | 176        | 189        | (13)     | -7.0%   |
| Board Fees                               | 1,147  | 5,902  | (4,755) | -80.6%  | 1,147      | 5,902      | (4,755)  | -80.6%  |
| Board Members Expenses                   | -      | -      | -       | 0.0%    | 9          | 50         | (41)     | -82.6%  |
| Depreciation                             | -      | 958    | (958)   | -100.0% | -          | 2,874      | (2,874)  | -100.0% |
| Electricity Corporate                    | 125    | 92     | 33      | 36.0%   | 427        | 276        | 151      | 54.8%   |
| Equipment Rental                         | 91     | 91     | -       | -0.2%   | 272        | 273        | (1)      | -0.2%   |
| Fringe Benefit Tax                       | -      | -      | -       | 0.0%    | 1,385      | 1,450      | (65)     | -4.5%   |
| Information Technology                   | 567    | 592    | (25)    | -4.3%   | 2,339      | 1,776      | 563      | 31.7%   |
| Insurance                                | 454    | 454    | -       | -0.1%   | 1,361      | 1,362      | (1)      | -0.1%   |
| Interest Expense                         | 165    | 165    | -       | -0.2%   | 494        | 495        | (1)      | -0.2%   |
| Kitchen Supplies Corporate               | 15     | 42     | (27)    | -64.0%  | 134        | 126        | 8        | 6.7%    |
| KiwiSaver Employer Contributions         | -      | 1,292  | (1,292) | -100.0% | -          | 3,876      | (3,876)  | -100.0% |
| Membership Expenses                      | -      | 150    | (150)   | -100.0% | 284        | 300        | (16)     | -5.5%   |
| Merchant & BNZ Bank Fees                 | 118    | 250    | (132)   | -52.9%  | 325        | 750        | (425)    | -56.7%  |
| Office Supplies & Photocopying Corporate | 516    | 55     | 461     | 839.1%  | 1,800      | 165        | 1,635    | 990.8%  |
| Personnel incl. Training Corporate       | 794    | 250    | 544     | 217.4%  | 1,682      | 750        | 932      | 124.3%  |
| Rent & Rates Corporate                   | 1,156  | 1,250  | (94)    | -7.5%   | 4,008      | 3,750      | 258      | 6.9%    |
| Salaries                                 | 26,540 | 23,404 | 3,136   | 13.4%   | 69,396     | 70,212     | (816)    | -1.2%   |
| Subscriptions & Membership               | 197    | 50     | 147     | 293.9%  | 4,603      | 8,690      | (4,087)  | -47.0%  |
| Telecom incl Mobiles Corporate           | 887    | 842    | 45      | 5.3%    | 2,503      | 2,526      | (23)     | -0.9%   |
| Vehicle Leases                           | 466    | 466    | -       | 0.1%    | 1,399      | 1,398      | 1        | 0.1%    |
| Vehicle Operating Costs                  | 973    | 1,250  | (277)   | -22.1%  | 2,929      | 3,750      | (821)    | -21.9%  |
| Total Corporate Support Expenses         | 35,459 | 38,818 | (3,359) | -8.7%   | 101,519    | 115,940    | (14,421) | -12.4%  |

# Profit & Loss

|   | Actual | Budget | Var NZD | Var %   | YTD Actual | YTD Budget | Var NZD | Var %   |
|---|--------|--------|---------|---------|------------|------------|---------|---------|
| Total I-Site Expenses                         |        |        |         |         |            |            |         |         |
| Electricity i-SITEs                           | 307    | 375    | (68)    | -18.1%  | 956        | 1,125      | (169)   | -15.0%  |
| Kitchen Supplies i-SITEs                      | 43     | 41     | 2       | 5.4%    | 148        | 123        | 25      | 20.6%   |
| Less Cost of Sales                            | 152    | 100    | 52      | 52.3%   | 1,145      | 400        | 745     | 186.2%  |
| Office Supplies i-SITEs                       | 29     | 49     | (20)    | -41.5%  | 66         | 147        | (81)    | -55.1%  |
| Personnel incl Training & Conferences i-SITEs | 480    | 158    | 322     | 203.8%  | 1,807      | 474        | 1,333   | 281.2%  |
| Photocopier i-SITEs                           | 44     | 33     | 11      | 33.3%   | 44         | 99         | (55)    | -55.6%  |
| Rent & Rates i-SITEs                          | 667    | 1,750  | (1,083) | -61.9%  | 3,343      | 5,250      | (1,908) | -36.3%  |
| Repairs & Maintenance i-SITEs                 | -      | -      | -       | 0.0%    | -          | 100        | (100)   | -100.0% |
| Telecom i-SITEs                               | 413    | 375    | 38      | 10.2%   | 1,185      | 1,125      | 60      | 5.4%    |
| Travel & Transport                            | -      | -      | -       | 0.0%    | 24         | -          | 24      | 0.0%    |
| Wages   | 12,489 | 12,800 | (311)   | -2.4%   | 36,325     | 38,400     | (2,075) | -5.4%   |
| Total Total I-Site Expenses                   | 14,625 | 15,681 | (1,056) | -6.7%   | 45,042     | 47,243     | (2,201) | -4.7%   |
| Total Marketing Expenses                      |        |        |         |         |            |            |         |         |
| Advertising                                   | 395    | -      | 395     | 0.0%    | 395        | -          | 395     | 0.0%    |
| Business Events Marketing                     | -      | 1,000  | (1,000) | -100.0% | 203        | 2,000      | (1,797) | -89.8%  |
| CNZWT Marketing                               | -      | -      | -       | 0.0%    | -          | 2,500      | (2,500) | -100.0% |
| Distribution                                  | 759    | 925    | (166)   | -17.9%  | 2,801      | 2,775      | 26      | 0.9%    |
| Domestic Marketing                            | 565    | 583    | (18)    | -3.1%   | 1,239      | 1,749      | (510)   | -29.1%  |
| Domestic Marketing Email Distribution         | -      | 500    | (500)   | -100.0% | 545        | 1,500      | (955)   | -63.7%  |
| Domestic Marketing Facebook                   | -      | 240    | (240)   | -100.0% | 187        | 720        | (533)   | -74.0%  |
| Domestic Marketing Spring Campaign            | 211    | -      | 211     | 0.0%    | 211        | -          | 211     | 0.0%    |
| Domestic Marketing Winter Campaign            | -      | -      | -       | 0.0%    | -          | 2,000      | (2,000) | -100.0% |
| Domstic Marketing Consumer Expos              | -      | -      | -       | 0.0%    | 37         | 400        | (363)   | -90.8%  |

# Profit & Loss

|                                  | Actual   | Budget   | Var NZD | Var %   | YTD Actual | YTD Budget | Var NZD  | Var %   |
|----------------------------------|----------|----------|---------|---------|------------|------------|----------|---------|
| Imagery                          | 280      | -        | 280     | 0.0%    | 1,130      | -          | 1,130    | 0.0%    |
| International Marketing Alliance | -        | 400      | (400)   | -100.0% | -          | 400        | (400)    | -100.0% |
| Media Hosting                    | 611      | 500      | 111     | 22.3%   | 864        | 1,500      | (636)    | -42.4%  |
| Relationship Marketing           | 173      | 67       | 106     | 157.6%  | 646        | 201        | 445      | 221.5%  |
| Rimutaka Cycle Trail             | 415      | -        | 415     | 0.0%    | 751        | 5,000      | (4,249)  | -85.0%  |
| Trade Events & Training          | 144      | 583      | (439)   | -75.3%  | 659        | 1,749      | (1,090)  | -62.3%  |
| Trade Famils                     | -        | 250      | (250)   | -100.0% | 404        | 750        | (346)    | -46.2%  |
| Visitor Guide                    | -        | 1,200    | (1,200) | -100.0% | -          | 1,200      | (1,200)  | -100.0% |
| Website                          | 357      | 583      | (226)   | -38.7%  | 2,119      | 1,749      | 370      | 21.2%   |
| Total Total Marketing Expenses   | 3,911    | 6,831    | (2,920) | -42.8%  | 12,192     | 26,193     | (14,001) | -53.5%  |
| Total Operating Expenses         | 53,994   | 61,330   | (7,336) | -12.0%  | 158,753    | 189,376    | (30,623) | -16.2%  |
| Operating Profit                 | (36,187) | (36,815) | 628     | 2.0%    | 16,488     | (16,824)   | 33,312   | 198.0%  |
| Non-operating Expenses           |          |          |         |         |            |            |          |         |
| Entertainment - Non deductible   | 339      | 333      | 6       | 1.8%    | 1,216      | 999        | 217      | 21.7%   |
| Total Non-operating Expenses     | 339      | 333      | 6       | 1.8%    | 1,216      | 999        | 217      | 21.7%   |
| Net Profit                       | (36,526) | (37,148) | 622     | 2.0%    | 15,273     | (17,823)   | 33,096   | 186.0%  |

| r                                |                   |                      |                    |                         |                    | Budge              | t 2017-18     |                        |              |                        |                   |                  |                             |                    |                            |                 |
|----------------------------------|-------------------|----------------------|--------------------|-------------------------|--------------------|--------------------|---------------|------------------------|--------------|------------------------|-------------------|------------------|-----------------------------|--------------------|----------------------------|-----------------|
|                                  |                   |                      |                    |                         |                    |                    | Wairarapa Inc | •                      |              |                        |                   |                  |                             |                    |                            |                 |
|                                  |                   |                      | 1                  |                         |                    |                    |               |                        |              |                        |                   |                  |                             |                    |                            |                 |
|                                  | Budget<br>2017-18 | Jul-17               | Aug-17             | Sep-17                  | Oct-17             | Nov-17             | Dec-17        | Jan-18                 | Feb-18       | Mar-18                 | Apr-18            | May-18           | Jun-18                      | Forecast           | Budget                     | Variance        |
|                                  | 2017-18           | Actual               | Actual             | Actual                  | Actual             | Actual             | Actual        | Actual                 | Actual       | Actual                 | Actual            | Budget           | Budget                      | 2017-2018          | 2016-17                    |                 |
|                                  |                   | Aotuui               | Aotuui             | Aller                   | Aotuu              | Aotuui             | Aotuui        | Aotuai                 | Aotuui       | Aotuui                 | Hotuui            | Budget           | Buuget                      |                    |                            |                 |
| Income                           |                   |                      |                    |                         |                    |                    |               |                        |              |                        |                   |                  |                             |                    |                            |                 |
| Accommodation Commission         | \$14.000          | \$500.00             | \$550.00           | \$700.00                | \$1.100.00         | \$1,300.00         | \$3.000.00    | \$1,400.00             | \$2,200.00   | \$1,000.00             | \$700.00          | \$600.00         | \$500.00                    | \$14,000,00        | \$14.500                   | -\$500.00       |
| Bookit                           | \$9,000           | \$350.00             | \$300.00           | \$410.00                | \$650.00           | \$650.00           | \$800.00      | \$1,200.00             | \$1,400.00   | \$1,300.00             | \$700.00          | \$400.00         | \$400.00                    | \$9,000,00         | \$8,000                    | \$1,000.00      |
| Donation - Trust House           | \$150,000         | \$0.00               | \$0.00             | \$0.00                  | \$0.00             |                    | \$0.00        | \$0.00                 | \$0.00       | \$130,000.00           | \$0.00            | \$0.00           | \$0.00                      | \$150,000,00       | \$235.000                  | -\$85.000.00    |
| Interest Received                | \$1,800           | \$150.00             | \$150.00           |                         | \$150.00           | \$150.00           |               | \$150.00               | \$150.00     | \$150.00               | \$150.00          | \$150.00         | \$150.00                    | \$1,800.00         | \$2,500                    | -\$700.00       |
| Membership                       | \$73,000          | \$0.00               | \$0.00             |                         | \$0.00             | \$0.00             |               | \$15,000.00            | \$8,000.00   | \$0.00                 | \$0.00            | \$0.00           | \$0.00                      | \$73,000,00        | \$68,000                   | \$5.000.00      |
| Other Revenue                    | \$50,000          | \$20,000.00          | \$0.00             | \$15.000.00             | \$0.00             | \$8,000.00         | \$0.00        | \$0.00                 | \$0.00       | \$10,400.00            | \$0.00            | \$0.00           | \$0.00                      | \$50,000,00        | \$15,000                   | \$35.000.00     |
| Ticket Commission                | \$2,000           | \$40.00              | \$350.00           | \$150.00                | \$300.00           | \$150.00           |               | \$100.00               | \$250.00     | \$100.00               | \$100.00          | \$100.00         | \$100.00                    | \$2,000.00         | \$2,000                    | \$0.00          |
| Tourism Products                 | \$2,600           | \$100.00             | \$100.00           | \$100.00                | \$100.00           | \$400.00           |               | \$450.00               | \$200.00     | \$200.00               | \$150.00          | \$100.00         | \$100.00                    | \$2,600.00         | \$4.300                    | -\$1.700.00     |
| Travel Sales                     | \$3,800           | \$200.00             | \$200.00           | \$300.00                | \$350.00           | \$400.00           |               | \$450.00               | \$450.00     | \$300.00               | \$200.00          | \$200.00         | \$200.00                    | \$3,800.00         | \$4,600                    | -\$800.00       |
| Wairarapa Visitor Guide          | \$27,000          | \$0.00               | \$0.00             | \$27.289.00             | \$0.00             | \$0.00             |               | \$0.00                 | \$0.00       | \$0.00                 | \$0.00            | \$0.00           | \$0.00                      | \$27,000.00        | \$27.000                   |                 |
|                                  | <u>\$2.,000</u>   | \$3.00               | \$3.00             | <i>q</i> 21,200.00      | \$3.00             | \$0.00             | \$3.00        | \$3.00                 | \$3.00       | \$3.00                 | \$3.00            | \$3.00           | <i>\$</i> 3.00              | <i>q</i> 2.,000.00 | <i> </i>                   |                 |
| Council Grants                   |                   | 1                    |                    |                         |                    | 1                  |               |                        | 1            |                        | 1                 |                  |                             |                    |                            |                 |
| Grants - CDC                     | \$54,800          | \$4,416.67           | \$4.416.67         | \$4,416.67              | \$4,417.00         | \$4.416.67         | \$4,416.67    | \$4.416.67             | \$4.416.67   | \$4,416.67             | \$4,416.67        | \$4.416.67       | \$5.416.63                  | \$54,800.00        | \$55,141                   | -\$341.00       |
| Grants - MDC                     | \$277,000         | \$0.00               | \$66,560.01        | \$0.00                  | \$0.00             | \$66,560.01        | \$0.00        | \$0.00                 | \$66,560.01  | \$0.00                 | \$0.00            | \$73,319.97      | \$0.00                      | \$277,000.00       | \$273,000                  | \$4,000.00      |
| Grants - SWDC                    | \$150,000         | \$0.00               | \$28,865.72        | \$0.00                  | \$0.00             | \$28,865.72        |               | \$0.00                 | \$28,865.72  | \$0.00                 | \$0.00            | \$31,174.00      | \$0.00                      | \$150,000.00       | \$117,772                  | \$32,228.00     |
| Total Council Grants             | \$100,000         | \$4,416.67           | \$99,842.40        |                         | \$4,417.00         | \$99,842.40        |               | \$4,416.67             | \$99,842.40  | \$4,416.67             | \$4,416.67        | \$108,910.64     | \$5,416.63                  | \$815,000.00       |                            | \$815,000.00    |
|                                  |                   | ψ4,410.07            | <b>\$55,042.40</b> | <i>\\</i>               | <b>\$</b> 4,417.00 | <b>\$55,042.40</b> | ψ-1,-110.01   | ψ <del>1</del> ,110.01 | \$55,042.40  | ψ <del>1</del> ,110.01 | <i>\\</i> ,+10.01 | \$100,510.04     | <i>\\</i> 0, <i>\</i> 10.00 | \$010,000.00       |                            | φ010,000.00     |
| Retail Sales                     |                   |                      |                    |                         |                    |                    |               |                        |              |                        |                   |                  |                             |                    |                            |                 |
| Retail Sales                     | \$8,000           | \$400.36             | \$502.28           | \$296.77                | \$790.13           | \$730.12           | \$748.78      | \$1,059.44             | \$998.22     | \$800.00               | \$700.00          | \$500.00         | \$400.00                    | \$8,000.00         | \$8,000                    |                 |
| Less Cost of Sales               | -\$4.000          | \$1,123.76           | -\$1,708.08        | \$1,077.43              | -\$149.00          | -\$1,690.77        |               | -\$930.29              | -\$1,082.52  | -\$300.00              | -\$300.00         | -\$300.00        | -\$300.00                   | -\$4,000.00        | -\$4.000                   |                 |
| Total Retail Sales               | -94,000           | \$1,524.12           |                    |                         | \$641.13           |                    |               | \$129.15               |              | \$500.00               | \$400.00          | \$200.00         | \$100.00                    | \$4,000.00         | φ4,000                     |                 |
|                                  |                   | \$1,024.12           | \$1,200.00         | \$1,01 <del>1</del> .20 | <b>40</b> 41.10    | \$500.00           | \$1,070.20    | ¢125.10                |              | \$000.00               | \$400.00          | <i>\\</i> 200.00 | \$100.00                    | ψ4,000.00          |                            |                 |
| Total Income                     | \$819.000         | \$27,280.79          | \$100.286.60       | \$49,889.87             | \$7,708.13         | \$109,931.75       | \$60,781.92   | \$23,295.82            | \$112,408.10 | \$148,366.67           | \$6,816.67        | \$110.660.64     | \$6,966.63                  | \$819,000.00       | \$830,813                  | -\$11,813.00    |
|                                  | 40.0,000          | <i>\\\\\\\\\\\\\</i> | ¢.00,200.00        | \$ 10,000101            | \$1,100110         | <i></i>            | <i>••••</i>   | \$20,200.02            | ¢,           | \$1.10,000101          | \$0,010.01        | <i></i>          | \$0,000.00                  | \$0.0,000.00       | \$000,010                  | \$11,010.00     |
|                                  |                   |                      |                    |                         |                    |                    |               |                        |              |                        |                   |                  |                             |                    |                            |                 |
| Less Operating Expenses          |                   |                      |                    |                         |                    |                    |               |                        |              |                        |                   |                  |                             |                    |                            |                 |
| Corporate Support Exc            | enses             |                      |                    |                         |                    |                    |               |                        |              |                        |                   |                  |                             |                    |                            |                 |
| ACC Levies                       | \$0               | \$0                  | \$0                | \$0                     | \$0                | \$0                | \$0           | \$0                    | \$0          | \$0                    | \$0               | \$0              | \$0                         | \$0                | \$1,500                    | \$1.500         |
| Accounting Fees                  | \$14,400          | \$1,200              | \$1,200            |                         | \$1,200            | \$1,200            |               | \$1,200                | \$1,200      | \$1,200                | \$1,200           | \$1,200          | \$1,200                     | \$14,400           | \$13,000                   | -\$1,400        |
| Audit Fees                       | \$10,000          | \$0                  |                    |                         | \$0                |                    |               | \$0                    |              | \$0                    | \$0               | \$0              | \$0                         | \$10,000           | \$14,000                   | \$4,000         |
| Bad Debts                        | \$500             | \$0                  |                    |                         | \$0                |                    |               | \$0                    |              | \$0                    |                   | \$0              |                             | \$500              | \$500                      | \$0<br>\$0      |
| Bank Fees - ANZ                  | \$700             | \$58                 |                    |                         | \$58               |                    |               | \$58                   |              | \$58                   | \$58              | \$58             | \$58                        | \$696              | \$850                      | \$154           |
| Board Fees                       | \$23.610          | \$0                  |                    |                         | \$0                |                    |               | \$0                    |              | \$5,903                | \$0               | \$0              |                             | \$23.612           | \$23,610                   | -\$2            |
| Board Members Expenses           | \$300             | \$0                  |                    |                         | \$0                |                    |               | \$0                    |              | \$75                   | \$0               | \$0              | \$75                        | \$300              | \$300                      |                 |
| Depreciation                     | \$300             | \$0                  |                    |                         | \$0<br>\$0         |                    |               | \$0<br>\$0             |              | \$75                   |                   | \$0              |                             | \$16,000           | \$16,000                   | \$0<br>\$0      |
| Entertainment                    | \$600             | \$100                | \$0                |                         | \$0                |                    |               | \$100                  | \$0          | \$100                  | \$0               | \$100            | \$0                         | \$600              | \$0                        | -\$600          |
| Equipment Rental                 | \$1,100           | \$100                | \$0                |                         | \$91               | \$91               | \$91          | \$100                  | \$91         | \$100                  | \$91              | \$91             | \$91                        | \$1,089            | \$1,200                    | \$111           |
| Fringe Benefit Tax               | \$7,700           | \$500                | \$91               |                         | \$2.400            | \$91               |               | \$2.400                | \$0          | \$91                   | \$2.400           | \$91             | \$0                         | \$1,009            | \$7,200                    | -\$500          |
| Information Technology           | \$8,000           | \$500                | \$0                |                         | \$600              | \$1,000            |               | \$400                  | \$1,000      | \$300                  | \$400             | \$1,000          | \$1,000                     | \$8,000            | \$7,200                    | -\$900          |
| Insurance                        | \$8,000           | \$500                | \$1,000            |                         | \$600              | \$1,000            |               | \$398                  | \$398        | \$398                  | \$398             | \$398            | \$398                       | \$4,823            | \$7,100                    | -\$900<br>\$577 |
| Interest Expense                 | \$4,900           | \$448                | \$409              | \$409                   | \$409              | \$390<br>\$416     | \$500         | \$390                  | \$484        | \$390                  | \$468             | \$390            | \$452                       | \$5,492            | \$4,800                    | -\$692          |
| Kitchen Supplies                 | \$350             | \$30                 | \$30               |                         | \$30               | \$30               |               | \$30                   |              | \$30                   | \$30              | \$30             | \$452                       | \$360              | \$350                      | -\$692<br>-\$10 |
| KiwiSaver Employer Contributi    | \$350             | \$30                 | \$30               |                         | \$30<br>\$1.500    | \$30               |               | \$30<br>\$1.000        | \$30         | \$30<br>\$1.000        | \$30              | \$30             | \$30                        | \$360              | \$350<br>\$11.650          | -\$10           |
| Legal Expenses                   | \$12,860          | \$960                |                    |                         | \$1,500            | \$1,000            |               | \$1,000                | * /          | \$1,000                |                   | \$1,300          | \$1,100                     | \$12,000           | \$11,000<br>\$4,603        | \$3,603         |
|                                  | \$1,000           | \$0<br>\$145         |                    |                         | \$1,000<br>\$150   | \$0                |               | \$0<br>\$100           |              | \$0<br>\$100           | \$0               | \$0              | \$0<br>\$130                | \$1,000<br>\$1,520 | \$ <b>4,603</b><br>\$1,300 | \$3,603         |
| Lighting & Power                 |                   | \$145<br>\$500       | \$145<br>\$0       |                         |                    | \$200<br>\$0       |               |                        |              |                        |                   |                  |                             |                    | \$1,300<br>\$3,000         |                 |
| Membership Expenses inc TD       | \$3,500           |                      |                    |                         | \$1,800            |                    |               | \$0                    |              | \$500                  | \$0               | \$500            | \$0                         | \$3,800            |                            | -\$800          |
| Merchant & BNZ Bank Fees         | \$3,100           | \$170                | \$140              |                         | \$220              | \$270              |               | \$230                  | \$380        | \$580                  | \$320             | \$210            | \$130                       | \$3,065            | \$3,800                    | \$735           |
| Office Supplies incl. Furnishing | \$5,000           | \$650                | \$500              | \$500                   | \$400              | \$300              |               | \$140                  | \$400        | \$800                  | \$500             | \$300            | \$300                       | \$4,990            | \$7,000                    | \$2,010         |
| Personnel incl. Training         | \$3,000           | \$200                | \$200              | \$200                   | \$200              | \$200              |               | \$200                  | \$200        | \$200                  | \$200             | \$200            | \$200                       | \$2,400            | \$3,000                    | \$600           |
| Rent & Rates                     | \$15,550          | \$1,156              | \$1,156            | \$1,156                 | \$1,156            | \$1,156            | \$1,156       | \$1,156                | \$2,262      | \$1,156                | \$1,156           | \$1,696          | \$1,156                     | \$15,515           | \$15,500                   | -\$15           |

|                                  | Budget<br>2017-18 | Jul-17       | Aug-17      | Sep-17       | Oct-17       | Nov-17      | Dec-17      | Jan-18       | Feb-18      | Mar-18      | Apr-18       | May-18      | Jun-18       | Forecast 2017-2018 | Budget<br>2016-17 | Variance  |
|----------------------------------|-------------------|--------------|-------------|--------------|--------------|-------------|-------------|--------------|-------------|-------------|--------------|-------------|--------------|--------------------|-------------------|-----------|
|                                  |                   | Actual       | Actual      | Actual       | Actual       | Actual      | Actual      | Actual       | Actual      | Actual      | Actual       | Budget      | Budget       |                    |                   |           |
| Salaries                         | \$270,000         | \$22,500     | \$22,500    | \$22,500     | \$22,500     | \$22,500    | \$22,500    | \$22,500     | \$22,500    | \$22,500    | \$22,500     | \$22,500    | \$22,500     | \$270,000          | \$255,000         | -\$15,000 |
| Subscriptions & Membership       | \$7,100           | \$5,147      | \$810       | \$40         | \$40         | \$100       | \$80        | \$40         | \$610       | \$100       | \$40         | \$40        | \$40         | \$7,087            | \$7,200           | \$113     |
| Telecom incl Mobiles             | \$9,800           | \$820        | \$820       | \$820        | \$820        | \$820       | \$800       | \$820        | \$820       | \$820       | \$820        | \$820       | \$820        | \$9,820            | \$10,600          | \$780     |
| Vehicle Leases                   | \$6,420           | \$535        | \$535       | \$535        | \$535        | \$535       |             | \$535        | \$535       | \$535       | \$535        | \$535       | \$535        | \$6,420            | \$6,600           | \$180     |
| Vehicle Operating Costs          | \$11,000          | \$800        | \$1,200     | \$800        | \$800        | \$1,200     | \$500       | \$900        | \$800       | \$1,200     | \$800        | \$800       | \$1,200      | \$11,000           | \$9,700           | -\$1,300  |
| Total Corporate Support Exp      | \$443,510         | \$36,938     | \$32,214    | \$37,334     | \$36,333     | \$42,074    | \$35,706    | \$32,790     | \$32,868    | \$38,122    | \$33,015     | \$32,338    | \$37,318     | \$443,049          | \$434,763         | -\$8,286  |
|                                  |                   |              |             |              |              |             |             |              |             |             |              |             |              |                    |                   |           |
| i-SITE Expenses                  |                   |              |             |              |              |             |             |              |             |             |              |             |              |                    |                   |           |
| Electricity                      | \$4,500           | \$313.97     | \$311.37    | \$920.93     | \$284.00     | \$352.20    |             | \$521.53     | \$128.0     | \$538.88    | \$144.37     | \$177.37    | \$800.34     | \$4,492.96         | \$4,600           | \$107     |
| Kitchen Supplies                 | \$300             | \$16.89      | \$43.98     | \$11.47      | \$0.00       | \$70.33     |             | \$30.70      | \$0.0       | \$36.53     | \$23.68      | \$52.56     | \$10.12      | \$307.56           | \$300             | -\$8      |
| Office Supplies incl Furnishing  | \$900             | \$0.00       | \$80.69     | \$0.00       | \$0.00       | \$215.06    |             | \$41.74      | \$23.0      | \$317.36    | \$50.00      | \$113.05    | \$12.57      | \$853.47           | \$1,200           | \$347     |
| Personnel incl Training & Conf   | \$3,000           | \$672.45     | \$577.79    | \$3,196.96   | \$0.00       | \$1,280.00  | \$0.00      | \$0.00       | \$0.0       | \$0.00      | \$0.00       | \$788.44    | \$0.00       | \$6,515.64         | \$2,000           | -\$4,516  |
| Photocopier                      | \$2,200           | \$134.40     | \$114.74    | \$208.17     | \$0.00       | \$313.83    | \$155.11    | \$277.75     | \$174.0     | \$259.04    | \$233.77     | \$175.00    | \$124.65     | \$2,170.46         | \$2,350           | \$180     |
| Rent & Rates                     | \$23,500          | \$1,894.60   | \$2,447.92  | \$1,978.73   | \$3,379.36   | \$1,894.60  | \$1,894.60  | \$1,894.60   | \$1,895.0   | \$1,894.60  | \$1,894.60   | \$1,894.60  | \$1,894.60   | \$24,857.81        | \$23,500          | -\$1,358  |
| Repairs & Maintenance (2690)     | \$100             | \$0.00       | \$0.00      | \$0.00       | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$0.0       | \$0.00      | \$0.00       | \$0.00      | \$0.00       | \$0.00             | \$100             | \$100     |
| Telecom                          | \$4,500           | \$368.17     | \$405.40    | \$391.19     | \$386.00     | \$412.89    | \$428.19    | \$431.19     | \$419.0     | \$104.46    | \$369.64     | \$385.00    | \$368.55     | \$4,469.68         | \$4,400           | -\$70     |
| Wages                            | \$170,000         | \$11,555.98  | \$12,530.23 | \$11,591.81  | \$20,203.77  | \$13,408.81 | \$12,788.10 | \$13,283.89  | \$12,745.0  | \$14,248.00 | \$13,904.15  | \$19,453.94 | \$14,228.22  | \$169,941.90       | \$177,000         | \$7,058   |
| Total i-SITE Expenses            | \$209,000         | \$14,956.46  | \$16,512.12 | \$18,299.26  | \$24,253.13  | \$17,947.72 | \$15,277.30 | \$16,481.40  | \$15,384.0  | \$17,398.87 | \$16,620.21  | \$23,039.96 | \$17,439.05  | \$213,609.48       | \$215,450         | \$1,841   |
|                                  |                   |              |             |              |              |             |             |              |             |             |              |             |              |                    |                   |           |
| Marketing Expenses               |                   |              |             |              |              |             |             |              |             |             |              |             |              |                    |                   |           |
| Advertising                      | \$1,000           | \$0.00       | \$0.00      | \$0.00       | \$0.00       | \$0.00      | \$200.00    | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$450.00    | \$0.00       | \$1,000.00         | \$1,000           |           |
| Imagery                          | \$6,000           | \$0.00       | \$0.00      | \$0.00       | \$0.00       | \$366.15    |             | \$200.00     | \$1,400.00  | \$6.09      | \$2,500.00   | \$1,046.52  | \$0.00       | \$6,000.00         | \$8,500           |           |
| CNZWT Marketing                  | \$3,500           | \$2,500.00   | \$0.00      | \$0.00       | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$0.00      | \$300.00     | \$3,500.00         | \$3,500           |           |
| Business Events Marketing        | \$20,000          | \$0.00       | \$0.00      | \$0.00       | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$11,180.00 | \$2,835.00  | \$5,644.58   | \$0.00      | \$0.00       | \$20,000.00        | \$10,000          | -\$10,000 |
| Distribution                     | \$11,000          | \$749.68     | \$800.00    | \$1,338.41   | \$9.15       | \$1,884.00  | \$1,119.50  | \$892.50     | \$50.00     | \$1,021.20  | \$308.74     | \$825.70    | \$758.00     | \$11,000.00        | \$11,500          |           |
| Domestic Marketing               | \$22,000          | \$0.00       | \$618.72    | \$439.99     | \$0.00       | \$1,665.20  | \$2.42      | \$1,524.60   | \$0.00      | \$640.00    | \$440.00     | \$440.00    | \$440.00     | \$22,000.00        | \$29,000          | \$7,000   |
| Facebook                         | \$1,500           | \$0.00       | \$28.42     | \$0.00       | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$0.00      | \$100.00    | \$100.00     | \$100.00    | \$100.00     | \$1,500.00         |                   | -\$1,500  |
| Email Distribution               | \$4,000           | \$296.36     | \$318.56    | \$160.11     | \$129.90     | \$212.52    | \$489.42    | \$855.84     | \$211.35    | \$340.00    | \$340.00     | \$340.00    | \$340.00     | \$4,000.00         |                   | -\$4,000  |
| Consumer Expos                   | \$2,500           | \$486.21     |             |              |              | \$186.66    | \$0.00      | \$0.00       | \$186.67    | \$200.00    |              |             |              | \$2,500.00         |                   | -\$2,500  |
| Winter Campaign                  | \$7,000           | \$277.82     |             |              |              |             | \$0.00      | \$0.00       | \$0.00      |             |              |             |              | \$7,000.00         |                   | -\$7,000  |
| Spring Campaign                  | \$7,000           |              |             | \$47.57      | \$74.82      | \$6,757.64  | \$717.37    | \$656.31     | \$653.91    |             |              |             |              | \$7,000.00         |                   | -\$7,000  |
| Wings                            | \$0               |              |             |              |              |             |             |              |             |             |              |             |              | \$0.00             |                   |           |
| Trade Events & Training          | \$13,500          | \$50.00      | \$0.00      | \$634.80     | \$912.17     | \$4,798.41  | \$450.00    | \$260.87     | \$589.95    | \$1,566.23  | \$1,742.27   | \$489.07    | \$0.00       | \$13,500.00        | \$13,400          | -\$100    |
| TRENZ                            | \$6,500           |              | \$0.00      |              |              |             |             |              |             |             |              |             |              | \$6,500.00         | \$6,500           |           |
| International Marketing Alliance | \$0               | \$0.00       | \$0.00      | \$0.00       | \$0.00       | \$0.00      |             | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$0.00      | \$0.00       | \$0.00             | \$51,000          | \$51,000  |
| Media Hosting                    | \$6,000           | \$1,437.68   | \$648.69    | \$1,311.99   | \$710.02     | \$657.39    | \$187.16    | \$462.10     | \$354.26    | \$145.65    | \$0.00       | \$0.00      | \$488.13     | \$6,000.00         | \$4,000           | -\$2,000  |
| Relationship Marketing           | \$1,500           | \$233.96     | \$175.70    | \$63.70      | \$111.43     | \$0.00      | \$0.00      | \$49.13      | \$172.29    | \$149.55    | \$232.08     | \$103.18    | \$227.70     | \$1,500.00         | \$1,500           |           |
| Rimutaka Cycle Trail             | \$5,000           | \$5,000.00   |             |              |              | \$2,950.00  |             |              |             |             |              |             | \$5,000.00   | \$5,000.00         | \$5,000           |           |
| Trade Famils                     | \$6,000           | \$0.00       | \$34.35     | \$20.57      | \$416.18     | \$0.00      | \$0.00      | \$0.00       | \$0.00      | \$271.08    | \$361.05     | \$2,042.97  | \$210.00     | \$6,000.00         | \$7,500           | \$1,500   |
| Visitor Guide                    | \$17,500          | \$0.00       | \$0.00      | \$0.00       | \$0.00       | \$16,915.00 | \$0.00      | \$0.00       | \$0.00      | \$0.00      | \$0.00       | \$0.00      | \$0.00       | \$17,500.00        | \$17,500          |           |
| Web Site                         | \$18,000          | \$258.57     | \$200.00    | \$902.76     | \$200.00     | \$417.20    | \$200.00    | \$200.00     | \$260.00    | \$2,781.40  | \$513.26     | \$500.95    | \$1,521.61   | \$18,000.00        | \$18,500          |           |
| Total Total Marketing Expen      | \$137,500         | \$11,290.28  | \$2,824.44  | \$4,919.90   | \$2,563.67   | \$36,810.17 | \$3,414.91  | \$5,101.35   | \$15,058.43 | \$10,056.20 | \$12,181.98  | \$6,338.39  | \$9,385.44   | \$159,500.00       | \$188,400         | \$28,900  |
| l                                |                   |              |             |              |              |             |             |              |             |             |              |             |              |                    |                   |           |
| Net Profit                       | \$28,990          | -\$35,904.36 | \$48,735.75 | -\$10,663.18 | -\$55,441.45 | \$13,100.20 | \$6,384.05  | -\$31,076.60 | \$49,097.67 | \$82,789.94 | -\$55,000.97 | \$48,944.69 | -\$57,175.52 | \$2,841.79         | -\$7,800          | -\$10,642 |

# Budget 2018-2019 Destination Wairarapa Inc.

| ccount<br>Code |                          | Budget 2018<br>2019 | Variance Budget<br>to Budget |          | 2010      | •         | Variance Forecas<br>17-18 to Budge<br>17-18 |
|----------------|--------------------------|---------------------|------------------------------|----------|-----------|-----------|---|
|                | Income                   |                     |                              |          |           |           |   |
| 1020           | Accommodation Commission | \$9,500             |                              |          | \$10,200  |           | -\$3,800                                    |
| 1021           | Bookit                   | \$6,000             | -\$3,000                     | -\$570   | \$6,570   | \$9,000   | -\$2,430                                    |
| 1060           | Donation - Trust House   | \$160,000           | \$0                          | + -      |           | \$160,000 | \$0   |
| 1110           | Interest Received        | \$1,500             | -\$100                       | -\$50    | \$1,550   | \$1,600   | -\$50                                       |
| 1071           | Membership               | \$90,000            | \$5,000                      | \$7,000  | 1 1       | \$85,000  | -\$2,000                                    |
| 1050           | Other Revenue            | \$60,000            | \$35,000                     | \$16,000 | \$44,000  | \$25,000  | \$19,000                                    |
| 1022           | Ticket Commission        | \$2,000             |                              | \$70     | \$1,930   | \$2,000   |   |
| 1024           | Tourism Products         | \$3,000             | \$1,000                      | \$450    | \$2,550   | \$2,000   | \$550                                       |
| 1023           | Travel Sales             | \$6,000             | \$3,000                      | \$850    | \$5,150   | \$3,000   | \$2,150                                     |
| 1030           | Wairarapa Visitor Guide  | \$30,000            |                              | \$664    | \$29,336  | \$27,000  | \$2,336                                     |
| 1055           | Council Grants           |                     |                              |          |           |           |   |
|                | Grants - CDC             | \$55,968            | \$827                        | \$827    | \$55,141  | \$55,141  | \$C   |
|                | Grants - MDC             | \$280,000           | \$2,000                      | \$2,000  | \$278,000 | \$278,000 | \$C   |
|                | Grants - SWDC            | \$131,950           | \$1,950                      | \$1,950  | \$130,000 | \$130,000 | \$0   |
|                | Total Council Grants     | \$467,918           | \$4,777                      | \$4,777  | \$463,141 | \$463,141 | \$0   |
|                | Retail Sales             |                     |                              |          |           |           |   |
| 1015           | Retail Sales             | \$7,500             | \$0                          | -\$100   | \$7,600   | \$7,500   | \$100                                       |
| 1016           | Less Cost of Sales       | -\$1,600            | \$1,500                      | \$0      | -\$1,600  | -\$3,100  | \$1,500                                     |
|                | Total Retail Sales       | \$5,900             | \$1,500                      | -\$100   | \$6,000   | \$4,400   | \$1,600                                     |
|                | Total Income             | \$841,818           | \$45,677                     | \$28,391 | \$813,427 | \$796,141 | \$17,286                                    |

Corporate Support Expenses

|      |                                   | 63        |           |           |           |           |          |
|------|-----------------------------------|-----------|-----------|-----------|-----------|-----------|----------|
| 2280 | ACC Levies                        | \$2,000   | -\$2,000  | -\$890    | \$1,110   | \$0       | -\$1,110 |
| 2250 | Accounting Fees                   | \$12,000  | \$2,400   | \$1,579   | \$13,579  | \$14,400  | \$821    |
| 2310 | Audit Fees                        | \$8,000   | -\$1,000  | -\$100    | \$7,900   | \$7,000   | -\$900   |
| 2340 | Bad Debts                         | \$500     | \$0       | -\$500    | \$0       | \$500     | \$500    |
| 2230 | Bank Fees - ANZ                   | \$750     | -\$70     | \$0       | \$750     | \$680     | -\$70    |
| 2040 | Board Fees                        | \$23,610  | \$0       | \$0       | \$23,610  | \$23,610  | \$0      |
| 2041 | Board Members Expenses            | \$200     | \$100     | -\$100    | \$100     | \$300     | \$200    |
| 416  | Depreciation                      | \$11,500  | \$1,500   | \$1,500   | \$13,000  | \$13,000  | \$0      |
| 424  | Entertainment non deductible      | \$4,000   | -\$3,200  | -\$50     | \$3,950   | \$800     | -\$3,150 |
| 2220 | Equipment Rental                  | \$1,100   | \$100     | -\$11     | \$1,089   | \$1,200   | \$111    |
| 2290 | Fringe Benefit Tax                | \$5,800   | \$2,000   | \$600     | \$6,400   | \$7,800   | \$1,400  |
| 2150 | Information Technology            | \$7,100   | \$0       | -\$400    | \$6,700   | \$7,100   | \$400    |
| 2270 | Insurance                         | \$5,445   | -\$546    | -\$320    | \$5,125   | \$4,899   | -\$226   |
| 2330 | Interest Expense                  | \$1,980   | \$3,514   | \$210     | \$2,190   | \$5,494   | \$3,304  |
| 2180 | Kitchen Supplies                  | \$500     | -\$340    | \$0       | \$500     | \$160     | -\$340   |
| 478  | KiwiSaver Employer Contributions  | \$15,500  | -\$3,400  | -\$630    | \$14,870  | \$12,100  | -\$2,770 |
|      | Legal Expenses                    | \$0       | \$0       | \$0       | \$0       | \$0       | \$0      |
| 2120 | Lighting & Power                  | \$1,100   | \$250     | -\$150    | \$950     | \$1,350   | \$400    |
| 2050 | Membership Expenses inc TDG       | \$800     | \$0       | -\$300    | \$500     | \$800     | \$300    |
| 2260 | Merchant & BNZ Bank Fees          | \$3,000   | \$0       | \$100     | \$3,100   | \$3,000   | -\$100   |
| 2170 | Office Supplies incl. Furnishings | \$6,600   | -\$900    | \$200     | \$6,800   | \$5,700   | -\$1,100 |
| 2012 | Personnel incl. Training          | \$3,000   | \$0       | \$800     | \$3,800   | \$3,000   | -\$800   |
| 2110 | Rent & Rates                      | \$15,000  | -\$22     | -\$22     | \$14,978  | \$14,978  | \$0      |
| 2010 | Salaries                          | \$305,000 | -\$28,000 | -\$28,000 | \$277,000 | \$277,000 | \$0      |
| 2070 | Subscriptions & Membership        | \$10,420  | \$2,080   | \$30      | \$10,450  | \$12,500  | \$2,050  |
| 2130 | Telecom incl Mobiles              | \$10,100  | -\$200    | -\$650    | \$9,450   |           | \$450    |
| 2080 | Vehicle Leases                    | \$5,600   | \$928     | \$255     | \$5,855   | \$6,528   | \$673    |
| 2090 | Vehicle Operating Costs           | \$15,000  | -\$3,500  | \$500     | \$15,500  | \$11,500  | -\$4,000 |
|      | Total Corporate Support Expenses  | \$475,605 | -\$30,306 | -\$26,349 | \$449,256 | \$445,299 | -\$3,957 |

|      | i-SITE Expenses                      | Budget 2017<br>2018 |          | 16-17 to Budget | 2017      | Budget 2016<br>2017 | Variance Forecast<br>16-17 to Budget<br>16-17 |
|------|--------------------------------------|---------------------|----------|-----------------|-----------|---------------------|---|
| 2650 | Electricity                          | \$4,500             | -\$610   | \$130           | \$4,630   | \$3,890             | -\$740  |
| 2680 | Kitchen Supplies                     | \$490               | -\$190   | \$0             | \$490     | \$300               | -\$190  |
| 2675 | Office Supplies incl Furnishings     | \$590               | -\$194   | \$0             | \$590     | \$396               | -\$194  |
| 2615 | Personnel incl Training & Conference | \$1,900             | \$100    | -\$10           | \$1,890   | \$2,000             | \$110   |
| 2670 | Photocopier                          | \$400               | \$1,320  | \$62            | \$462     | \$1,720             | \$1,258                                       |
| 2645 | Rent & Rates                         | \$21,000            | \$4,000  | -\$88           | \$20,912  | \$25,000            | \$4,088                                       |
| 2690 | Repairs & Maintenance (2690)         | \$100               | \$0      | -\$100          | \$0       | \$100               | \$100   |
| 2655 | Telecom                              | \$4,500             | \$300    | \$150           | \$4,650   | \$4,800             | \$150   |
| 2610 | Wages                                | \$166,000           | \$8,000  | \$0             | \$166,000 | \$174,000           | \$8,000                                       |
|      | Total i-SITE Expenses                | \$199,480           | \$12,726 | \$144           | \$199,624 | \$212,206           | \$12,582                                      |
|      |                                      |                     |          |                 |           |                     |   |

#### Marketing Expenses

|      | Marketing Expenses |         |         |        |         |         |         |  |
|------|--------------------|---------|---------|--------|---------|---------|---------|--|
| 2440 | Advertising        | \$0     | \$700   | \$0    | \$0     | \$700   | \$700   |  |
| 2520 | Imagery            | \$4,000 | \$5,500 | -\$300 | \$3,700 | \$9,500 | \$5,800 |  |
|      |                    |         |         |        |         |         |         |  |

| 2420       | CNZWT Marketing                  | \$2,500   | \$0       | \$0      | \$2,500   | \$2,500   | \$0      |
|------------|----------------------------------|-----------|-----------|----------|-----------|-----------|----------|
| 2560       | Business Events Marketing        | \$33,500  | -\$1,300  | \$0      | \$33,500  | \$32,200  | -\$1,300 |
| 2450       | Distribution                     | \$11,100  | \$280     | -\$200   | \$10,900  | \$11,380  | \$480    |
| 2442       | Domestic Marketing               | \$7,000   | \$29,660  | \$5,100  | \$12,100  | \$36,660  | \$24,560 |
| 2442 Faceb | Facebook                         | \$5,000   | -\$5,000  | -\$4,750 | \$250     |           | -\$250   |
| 2442 Email | Email Distribution               | \$6,000   | -\$6,000  | -\$500   | \$5,500   |           | -\$5,500 |
| 2442 Expo  | Consumer Expos                   | \$1,000   | -\$1,000  | \$1,220  | \$2,220   |           | -\$2,220 |
| 2442 Winte | Winter Campaign                  | \$2,000   | -\$2,000  | -\$300   | \$1,700   |           | -\$1,700 |
| 2442 Sprin | Spring Campaign                  | \$2,000   | -\$2,000  | -\$2,000 | \$0       |           | \$0      |
| 2442 Wings | Wings                            | \$2,000   | -\$2,000  | -\$2,000 |           |           | \$0      |
| 2530       | Trade Events & Training          | \$7,000   | \$13,650  | \$5,600  | \$12,600  | \$20,650  | \$8,050  |
| -          | TRENZ                            | \$6,500   | -\$6,500  | -\$6,500 |           |           | \$0      |
| 2430       | International Marketing Alliance | \$26,700  | \$24,300  | \$23,300 | \$50,000  | \$51,000  | \$1,000  |
| 2550       | Media Hosting                    | \$6,000   | \$1,500   | -\$1,300 | \$4,700   | \$7,500   | \$2,800  |
| 2480       | Relationship Marketing           | \$800     | \$160     | -\$25    | \$775     | \$960     | \$185    |
| 2702       | Rimutaka Cycle Trail             | \$5,000   | \$0       | -\$5,000 | \$0       | \$5,000   | \$5,000  |
| 2540       | Trade Famils                     | \$3,000   | \$0       | -\$300   | \$2,700   | \$3,000   | \$300    |
| 2472       | Visitor Guide                    | \$17,500  | \$0       | -\$393   | \$17,107  | \$17,500  | \$393    |
| 2470       | Web Site                         | \$7,000   | \$9,400   | \$8,000  | \$15,000  | \$16,400  | \$1,400  |
| -          | Total Total Marketing Expenses   | \$155,600 | \$59,350  | \$19,652 | \$175,252 | \$214,950 | \$39,698 |
| -          | Net Profit                       | \$11,133  | -\$87,447 | \$21,838 | -\$10,705 | -\$76,314 | \$65,609 |